#### The sport-related legacy of London 2012: Five years on

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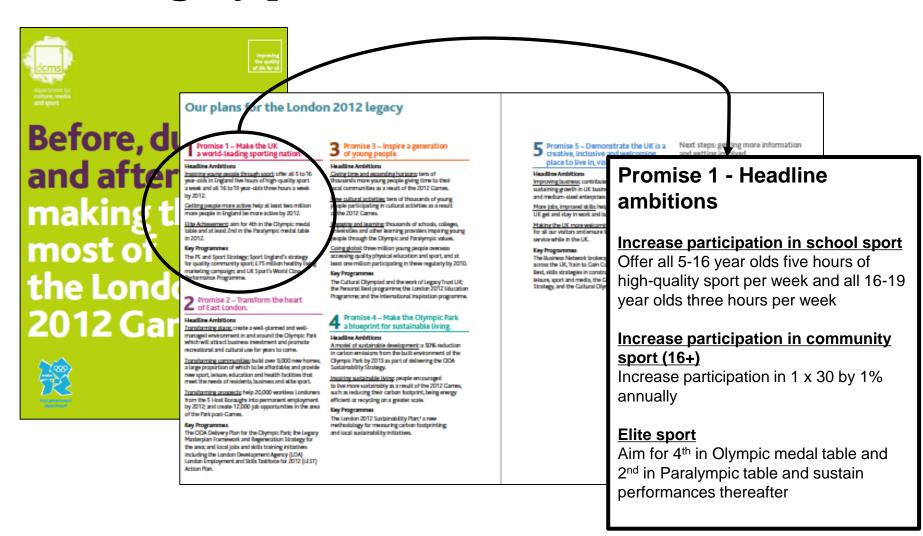


#### **OUR PROMISE**

In 2005, the UK's bid team made a bold pledge ... choose London and we will create an extraordinary legacy for the UK and the world

We will make sure that the greatest Olympic and Paralympic Games ever really do benefit our entire country for generations to come – David Cameron

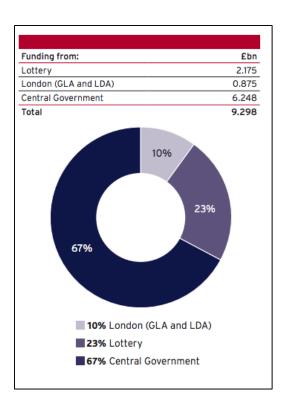
#### The legacy promises



#### **The costs:** Hosting the Games

Public Sector Funding Package	SR Baseline (£m)	31 May 2012 (£m)	30 September 2012 (£m)	Variance from 31 May 2012 to 30 September 2012 (£m)
ODA <sup>1</sup> , including:	7,321	6,761	6,714	-47
ODA programme contingency	-	88	73	-15
Park Transformation <sup>1</sup>	0	296	296	-
Policing and wider security	475	475	455	-20
Elite and community sports	290	290	290	-
Venue security	282	553	514	-39
Paralympic Games	95	95	111	+16
LOCOG Park Operations	67	68	78	+10
Funding available to LOCOG:	65	183	224	+41
Contingency held against LOCOG post-Games risks	-	0	30	+30
Operational provisions	62	116	137	+21
'Look' of London and wider UK	32	33	32	-1
City operations	22	23	23	-
Domestic and International tourism campaigns	0	4	4	-
GLA Olympic and Paralympic programmes	0	13	13	-
PSFP contingency and other savings remaining	587	388	377	-11
Total	9,298	9,298	9,298	-

<sup>1</sup> The ODA's SR baseline included £333m for Park Transformation. This scope is now being delivered by the London Legacy Development Corporation (formerly OPLC), and the ODA has therefore returned £333m to GOE. The current forecast for Park Transformation, as shown in the table, is £296m.

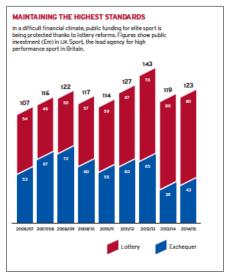


Source: London 2012 Quarterly Report, 2012, DCMS

### The costs: Leveraging a sporting legacy









Source: DCMS, 2012



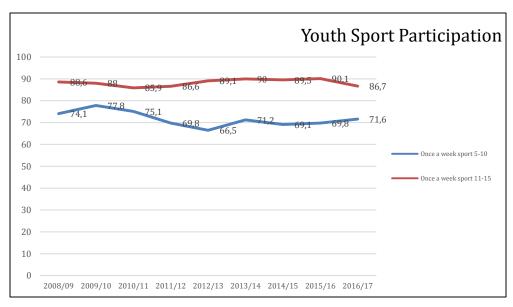
Source: Sport England, 2012



Source: DCMS, 2012

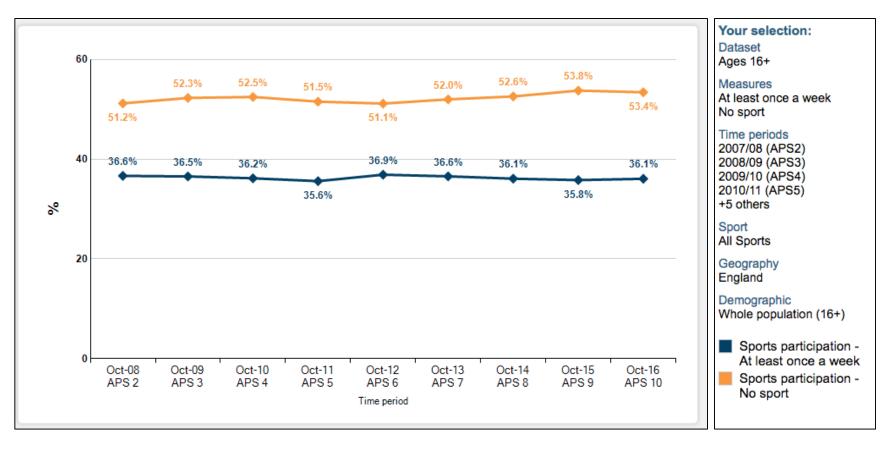
### The sport legacy 5 years on: Youth sport





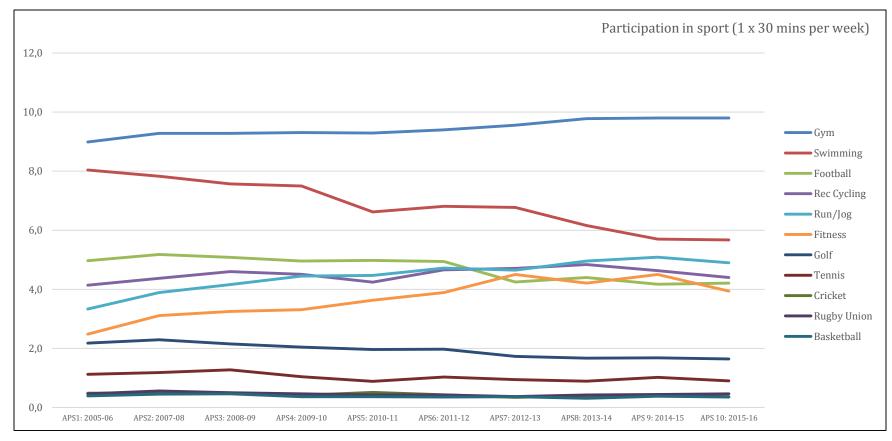
Source: Taking Part Survey, DCMS, 2017

#### The sport legacy 5 years on: Community sport



 $Source: Active\ People\ Survey, Sport\ England, 2016$ 

### The sport legacy 5 years on: Community sport



Time period

Source: Active People Survey, Sport England, 2016



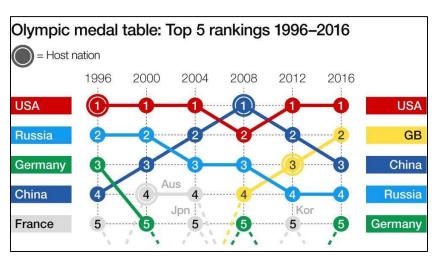
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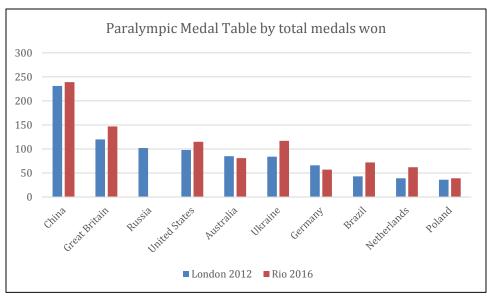
## The sport legacy 5 years on: Community sport

Sport	1x30pw		Overall change	TOTAL
	2008	2016	(1x30) 2008-2016	INVESTMENT £M
				2008-2016
Runnng/Jogging	3.61	4.90	1.29	0.0
Fitness & Conditioning	3.11	3.94	0.83	0.0
Gym	9.28	9.9	0.60	0.0
Netball	0.29	0.42	0.13	43.3
Table Tennis	0.18	0.24	0.06	20.7
Mountaineering	0.21	0.26	0.05	4.7
Cycling	4.37	4.40	0.03	65.5
Taekwondo	0.06	0.06	0.00	2.1
Judo	0.05	0.04	-0.01	16.4
Canceing	0.10	0.09	-0.01	18.9
Hockey	0.24	0.22	-0.02	23.9
Rowing	0.21	0.19	-0.02	17.7
Fencing	0.04	0.02	-0.02	2.7
Rounders	0.06	0.03	-0.03	4.5
Volleyball	0.12	0.08	-0.04	10.3
Snowsport	0.29	0.23	-0.06	3.0
Boxing	0.26	0.20	-0.06	11.3
Weightlifting	0.29	0.20	-0.09	2.0
Rugby League	0.20	0.10	-0.10	48.4
Rugby Union	0.56	0.46	-0.10	49.7
Basketball	0.45	0.35	-0.10	15.8
Sailing	0.22	0.10	-0.12	19.2
Cricket	0.49	0.36	-0.13	66.1
Track & Field	0.34	0.15	-0.19	53.0
Squash and racketball	0.71	0.45	-0.26	27.1
Tennis	1.18	0.90	-0.28	46.2
Badminton	1.29	0.97	-0.32	40.8
Bowls	0.86	0.51	-0.35	3.8
Golf	2.29	1.64	-0.65	29.2
Football	5.18	4.21	-0.97	63.9
Swimming	7.83	5.67	-2.16	52.3

The reverse funding-outcome phenomenon					
Examples					
Swimming	£52.3M	-2.16%			
Football	£63.9M	-0.93%			
Rugby Union	£49.7M	-0.10%			
Gym	£00.00	+0.60%			
Fitness/Conditioning	£00.00	+0.83%			
Running/jogging	£00.00	+1.29%			

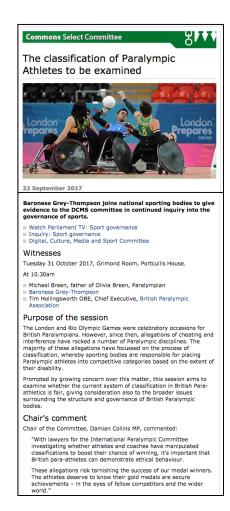
#### The sport legacy 5 years on: Elite sport





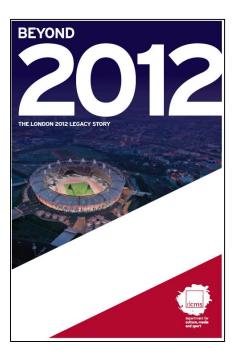
### The sport legacy 5 years on: Elite sport







# The sport legacy 5 years on: Managing the problem of legacy implementation



Glamorizing inputs ignoring outcomes



Shifting policy



Changing measures

#### **Conclusion:** Legacy or false promises?

- The London 2012 sport legacy is a live example of the tendency to overpromise and under-deliver ... but what are the consequences? who cares or pays attention anyway?
- The IOC and OCOGs, host cities/governments have a responsibility to guard against legacy as a 'hollow' concept
- This starts with greater scrutiny of proposed legacy plan and requires "truthful leadership" and genuine evaluation and shared insight as part of OGKM system
- Also requires a more sophisticated approach to legacy planning to include grassroots and bottom-up approaches to planning and implementation as well as robustly evaluating wider range of outcomes associated with hosting the Games