

Understanding the Threat to the Integrity of Australian Sport



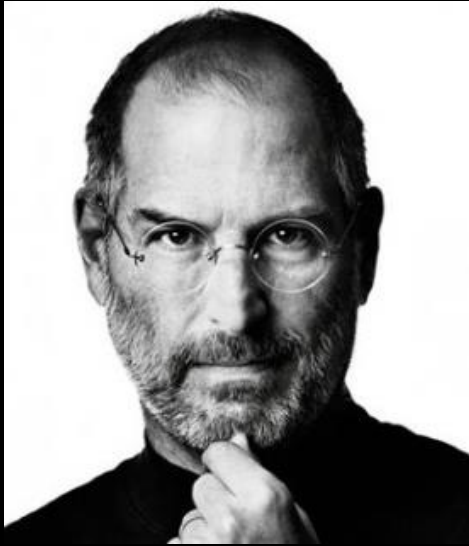
Australian Government

National Integrity of Sport Unit

Performance enhancing drug use
Illicit drug use
Prescription Drug Misuse
Elite or Lower Leagues
Coercion of athletes
Match-fixing
Trafficking of youths
Exploitation of Inside information

What is the **THREAT** to the integrity of sport?

Domestic criminal groups
Money Laundering
Internal Corruption
Criminal associations
Regulated betting markets
International organised crime groups
Tanking
Criminal infiltration of clubs
Illegal betting



“A lot of people in our industry haven’t had very diverse experiences. So they don’t have enough dots to connect, and they end up with very linear solutions without a broad perspective of the problem. The broader one’s understanding of the human experience, the better design we will have”

The Sports Integrity Threat Assessment Methodology (SITAM)

- Adapted from Australian law enforcement target prioritization methodology
- Part one: self administered questionnaire by sport (moderated by analyst)
- Part two - analysis of:
 - Domestic and international betting data (e.g. liquidity, number of bookmakers offering markets)
 - Law enforcement intelligence holdings
 - Anti-doping intelligence holdings
 - Other relevant holdings





The threat of illicit drug use within ***** in Australia is assessed as **MEDIUM**.

****has a comprehensive illicit drugs policy, however, this is not supported by a comprehensive testing program. The lack of an illicit drug testing program, and therefore limited ability to detect, sanction and consequently deter athletes from using illicit drugs contributes to this elevated threat.

Vulnerability Assessment



The governance vulnerabilities of ***** in Australia are assessed as **LOW**.

Significant work has been undertaken by to enhanced governance within *****. **** is working towards the implementation of the Australian Sports Commissions Mandatory Sports Governance Principles and has implemented a range of policies including a policy on match fixing, integrity and a code of conduct, which provides a robust integrity governance framework for the sport.



The oversight vulnerabilities within ***** in Australia are assessed as **HIGH**.

Although ***** has implemented a comprehensive suite of policies to mitigate integrity threats, the oversight and enforcement of these policies appears limited.

Presently, ***** has a limited capacity to monitor or identify individuals such as contractors, consultants and other individuals who directly work with athletes. This lack of oversight reduces the likelihood of ***** identifying individuals who may be engaging in or promoting unethical behaviour. There is also a limited capacity within the sport to identify individuals, particularly athletes and officials, who may be at risk of, or engaging in behaviour which has the potential to undermine the integrity of the sport.

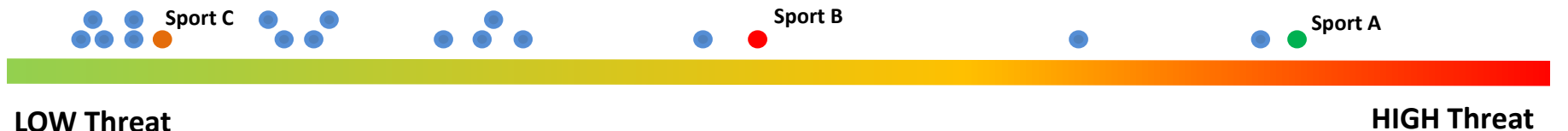
The likelihood of the vulnerabilities in oversight being exploited by criminal individual or groups is heightened given the existence of international and domestic wagering on ***** and therefore potential to profit from match fixing, exploitation of inside information or corruption of players or officials.



The financial vulnerabilities within ***** in Australia are assessed as **LOW**.

As with the threat of criminal infiltration, the high level of central control by ***** over the various leagues offers limited opportunities for criminal individuals or groups to infiltrate the sport through financial arrangements.

Threats to Australian Sport – Overall Ratings



LOW Threat

- Limited threats
- Sporadic confined integrity issues based on individuals

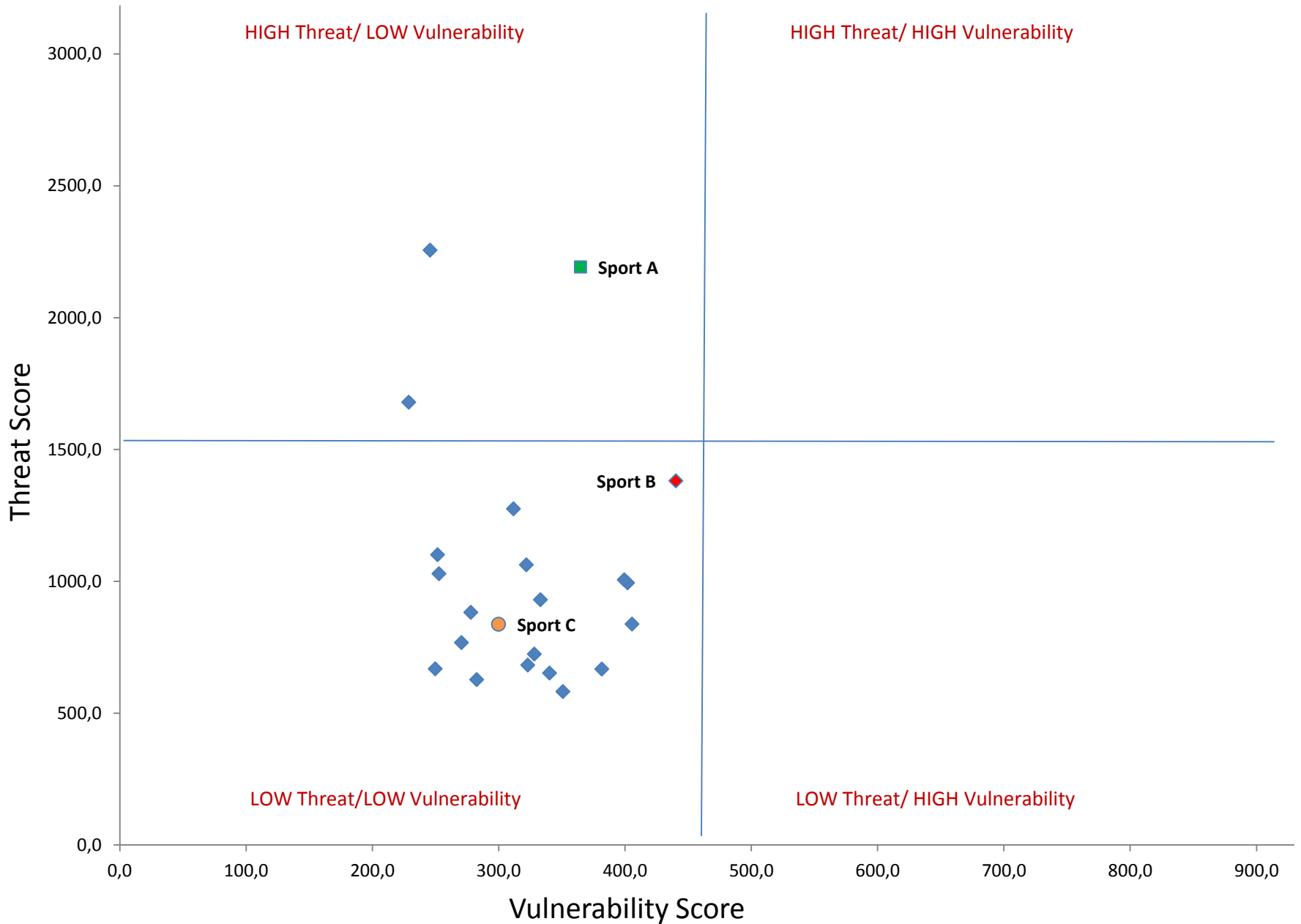
- Exploitation of associations between criminal individuals and athletes
- Less sophisticated match fixing attempts
- Manipulation/infiltration for personal benefit of linked criminal individual or group

HIGH Threat

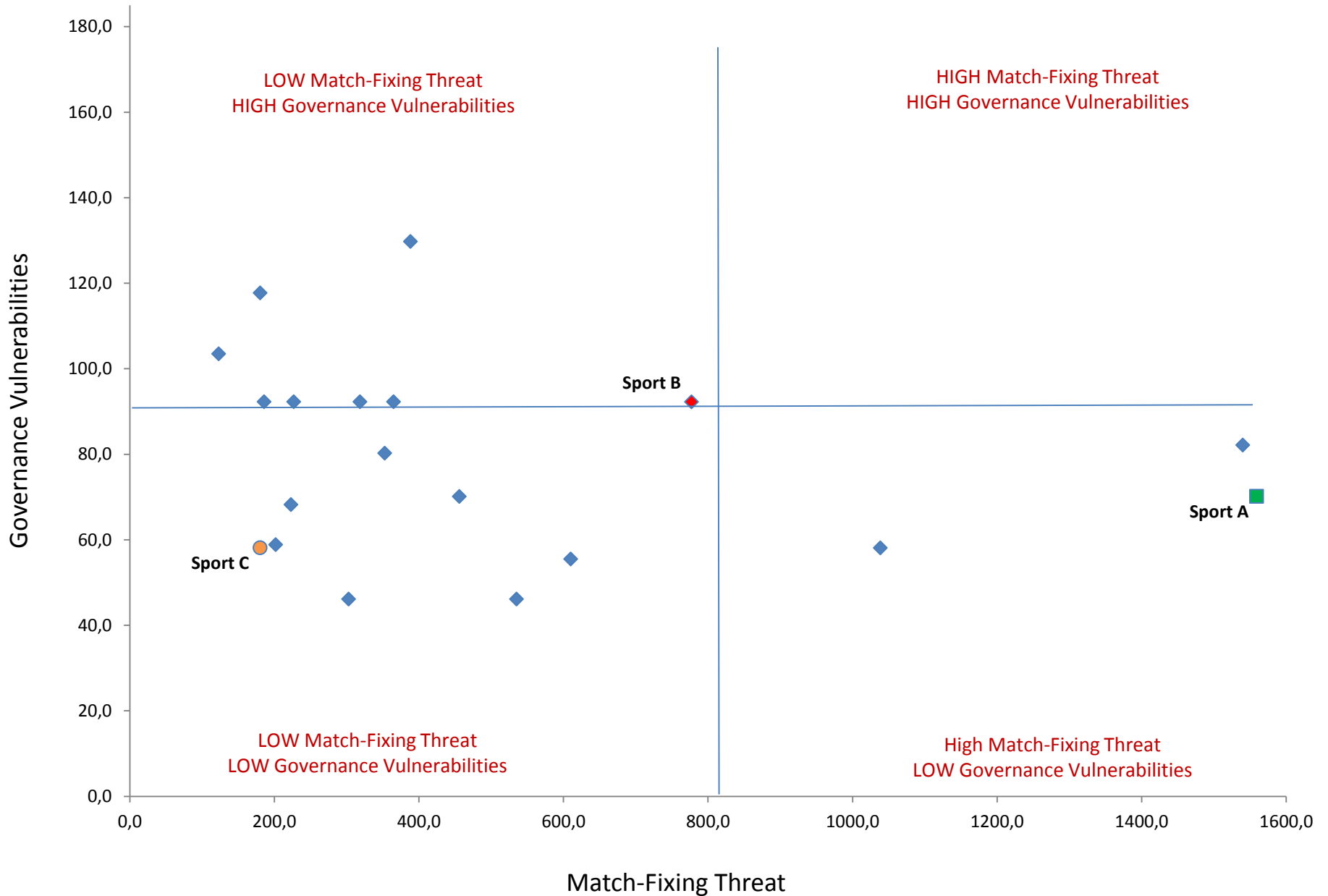
- Potential target of off-shore sophisticated match-fixing syndicates
- High level organised criminal involvement



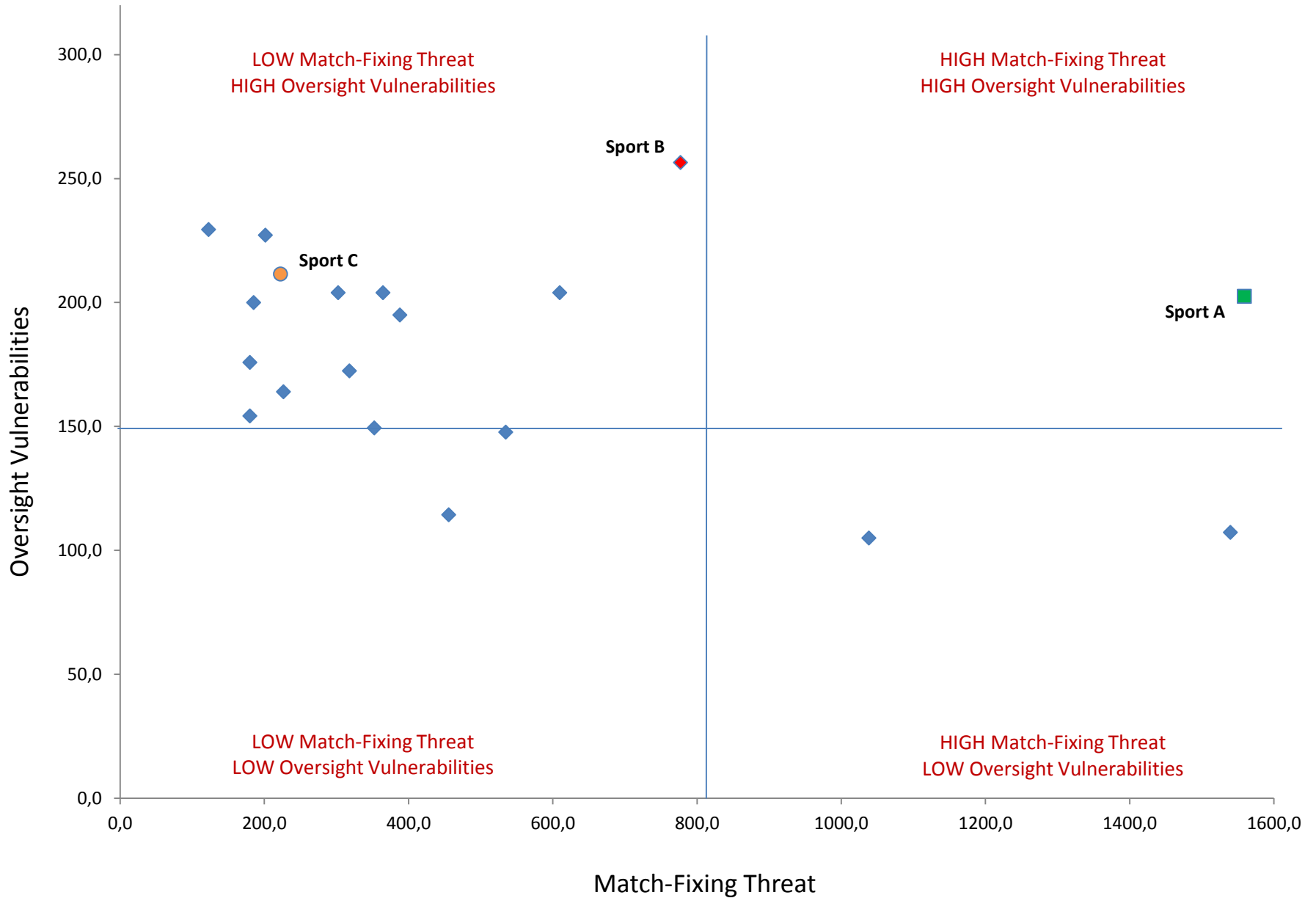
Threat versus Vulnerability of Australian Sports



Governance Vulnerabilities Versus Match Fixing Threat



Oversight Vulnerabilities versus Match-Fixing Threat



Fighting the Fixers

- provided a baseline understanding of threats and vulnerabilities
- Early identification of emerging threats
- Capacity to longitudinally track escalation or reduction of threat to individual sports
- Identified knowledge and intelligence gaps
- Enabling development of strategies to protect Australian sport based on an informed position



If you know the enemy and know yourself, you need not fear the result of a hundred battles.

If you know yourself but not the enemy, for every victory gained you will also suffer a defeat.

If you know neither the enemy nor yourself, you will succumb in every battle.

Sun Tzu – The Art of War



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