SPORTS GOVERNANCE OBSERVER 2015

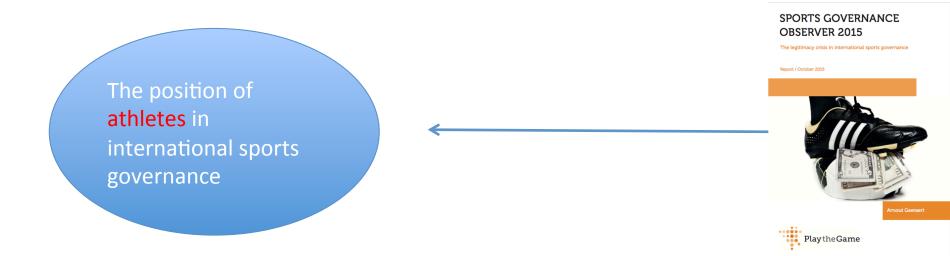
The legitimacy crisis in international sports governance



## **Sports Governance Observer 2015 report** The legitimacy crisis in international sports governance

#### Dr. Arnout Geeraert

Leuven International and European Studies, KU Leuven

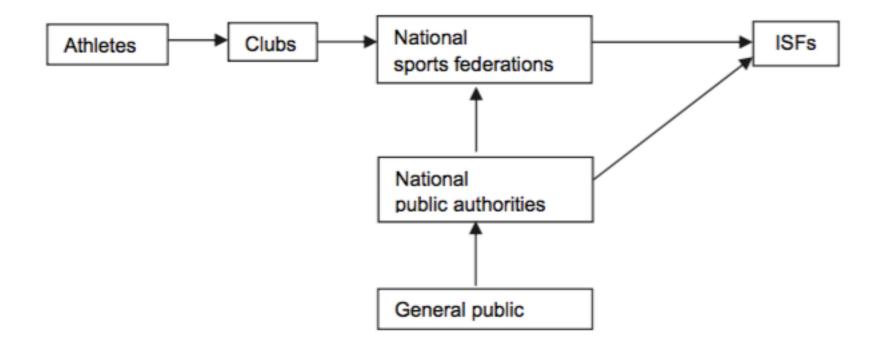


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## **Delegation of authority to ISFs**



### **SGO report**

- 34 ISFs have given athlete representatives consultative status in their organisational structures
- In order to enable monitoring senior officials' conduct, athletes' representatives should have access to decision-making
- There must be a clear connection between the representatives and the athletes, which can be achieved by having athletes elected by their peers

# SGO report (1)

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# SGO report (2)

- In a majority of 23 federations (66%), the chairman/woman of the athletes' commission is a member of the decision-making body.
- In only eight federations (23%), athletes elect the chairman/woman of the athletes' commission.
- In eight other federations (23%), the chairman/woman of the athletes' commission is elected by the congress.

# SGO report (3)

#### Operationalisation

Score		Conditions
1	Not fulfilled at all	The organisation makes no formal efforts to involve athletes in its decision making processes
2	Weak	<ul> <li>Athletes are represented within the organisation, but the chairman/woman of the athletes committee is not a member of the organisation's governing body</li> <li><u>and/or</u></li> <li>Athletes are represented but there is no athletes committee in place</li> </ul>
3	Moderate	<ul> <li>Athletes are represented within a specific athletes' committee.</li> <li>The chairman/woman of the athletes committee is a member of the organisation's governing body</li> <li>The chairman/woman of the athletes committee is not elected by the congress or by athletes</li> <li>Or</li> <li>he/she does not have voting authority</li> </ul>
4	Good	<ul> <li>Athletes are represented within a specific athletes' committee.</li> <li>The chairman/woman of the athletes committee is a member of the organisation's governing body</li> <li>The chairman/woman of the athletes committee is elected by congress</li> </ul>
5	State of the art	<ul> <li>Athletes are represented within a specific athletes' committee.</li> <li>The chairman/woman of the athletes committee is a member of the organisation's governing body</li> <li>The chairman/woman of the athletes committee is elected by athletes</li> </ul>



- How should the position of athletes in ISFs be improved?
- How can athletes contribute to good governance in ISFs?
- What is the importance of collective bargaining agreements?
- How are athletes represented at the national level?
- How should athletes unions be improved?